



Dear Baker Manufacturing,

On July 20, 2021, Blue Origin flew its 16th New Shepard flight to space, and its first with astronauts on board.

Blue Origin is honored to present the enclosed historic first human flight patch to the Baker Manufacturing team as a token of our appreciation and respect for your team's contributions, commitment, and perseverance in helping Blue Origin achieve first human flight for the New Shepard program.

Our first human flight patch pays homage to the significance of this flight and our company.

- The landing booster is prominently featured at the center of the patch which represents our iconic booster landing.
- The blue outer ring represents Blue Origin: our purpose, name, and brand.
- The four stars are symbolic of our four first astronauts. As the booster landed, the astronauts were still enjoying their descent back to Earth, which is why they were represented as stars positioned above the booster.
- The Kármán Line is represented by the dark blue "ring" at the top of the patch as a portal through which New Shepard has traveled and returned to Earth.
- There are three mach diamonds in the engine plume. These stand for the three flights of this propulsion module and crew capsule.

Performance excellence is fundamental to the success of both our companies. We extend our sincere gratitude to the employees of Baker Manufacturing for demonstrating their dedication to the high-performing standards necessary to meet customer expectations.

Thank you again for your support.

Gradatim Ferociter,

Blue Origin

